



“America’s Expeditionary Force in Readiness”

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Commandant of the Marine Corps



The Future Security Environment

Increasing instability and conflict will emanate from:

- **Urbanization (majority of world's population will live by coast)**
- **Overpopulation (developing world trending towards a youthful demographic)**
- **Poverty (lack of education and jobs)**
- **Competition for resources (water, fuel, food)**
- **Extremism (recruitment by terrorists, criminals and insurgents)**
- **Proliferation (advanced weaponry readily available on black market)**



The Role of the Marine Corps

- *The Marine Corps is America's Expeditionary Force in Readiness—a balanced air-ground-logistics team. We are forward-deployed and forward-engaged: shaping, training, deterring and responding to all manner of crises.*
- *We create options and decision space for our Nation's leaders. Alert and ready, we respond to today's crisis, with today's force ... TODAY. Responsive and scalable, we team with other services, allies and interagency partners. We enable and participate in joint and combined operations of any magnitude.*
- *A middleweight force, we are light enough to get there quickly but heavy enough to carry the day upon arrival, and can operate independent of local infrastructure. We operate throughout the spectrum of threats—irregular, hybrid, conventional—or the shady areas where they overlap. Marines are ready to respond whenever the Nation calls ... wherever the President may direct.*



Hot Items on my Desk

- **Capabilities of a Crisis Response Force**
 - **Amphibious Combat Vehicle (ACV)**
 - **Tiltrotor V-22 Osprey**
 - **STOVL Joint Strike Fighter**
- **Force Structure Review**
- **Expeditionary Energy**
- **Diversity**
- **Fiscal Realities**



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Questions?